

Cornell University

Be it known that

Miguel A. Ferrer

is this day appointed

Presidential Councillor

Given under the seal of the University

Ithaca, New York
September 14, 2009



David J. Shostak

President

Peter C. Meinig

Chairman of the Board

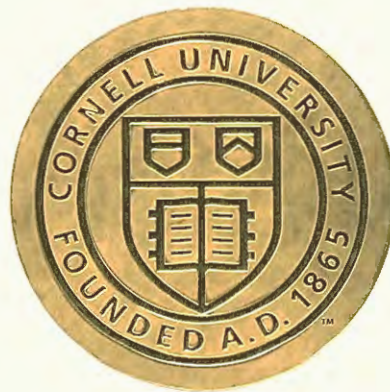
Cornell University

Expresses its sincere gratitude to

Miguel A. Ferrer

*for taking his place in the remarkable line of men and women
who have shaped Cornell through leadership and service to
its Board of Trustees*

Given under the seal of the University



May 22, 2009

David J. Skorton

David J. Skorton
President

Peter C. Meinig

Peter C. Meinig
Chairman of the Board of Trustees

Miguel A. Ferrer



An indefatigable and caring advocate for people, he has never rejected a request for help, an opportunity to serve Cornell, or the chance to lend his considerable business acumen to the cause of higher education. Through his service as a trustee, Cornell has benefitted from the same magnanimous, tireless spirit he brings to his professional and charitable work in Puerto Rico. In addition to being a co-founder of Cornell's Puerto Rican Alumni Endowment Scholarship Committee, he has given of his time and expertise as a leader for projects such as Cornell Mosaic. A member of a multi-generational Cornell family, he continually creates opportunity for future generations of students by giving generously to scholarships and by strengthening such treasures as the art collection of the Johnson Museum.

For his unflagging support of Cornell, including his remarkable orientation toward helping students excel, and for his valuable service and faithful friendship, Cornell University is forever grateful.



Cornell University

David J. Skorton
President



June 26, 2009

Mr. Miguel A. Ferrer
UBS Financial Services, Inc. of Puerto Rico
250 Avenue Munoz Rivera, PH Floor
San Juan, PR 00918-1808

Dear Miguel:

I am pleased to tell you that the Cornell University Board of Trustees has elected you as a Presidential Councillor, the highest honor the Board can bestow. Your years of hard work and service on behalf of your alma mater have earned you this distinguished and well-deserved recognition.

The Board created the Presidential Councillors in 1966 to recognize those who have made exceptional contributions to Cornell and to higher education. The Board's resolution states: "This distinction of Presidential Councillor is intended as an honor, not a burden, and no formal duties shall therefore attach to it. Presidential Councillors will, therefore, make themselves available to give their wisdom and advice on large matters of university interest at the request of the president." Please see the enclosed list of current Presidential Councillors.

Through your leadership roles on the Board of Trustees, the Cornell University Council, and numerous committees, you have already made a significant impact on the university. I look forward to further benefiting from your insights and expertise. Your experience will provide invaluable guidance to me and to the Presidential Councillors group, especially as *Far Above...The Campaign for Cornell* continues its momentum.

In recognition of the years you have committed to its service, the Board of Trustees has also elected you as a Trustee Emeritus. You are joining the ranks of other Cornell leaders who have distinguished themselves through their exceptional service to the university.

Each year, early in the fall semester, the Presidential Councillors meet with the president on campus. This meeting gives me the opportunity to gain your opinions, advice, and expertise on vital university matters. As we seek to broaden Cornell's impact and strengthen its resources through the campaign, I feel fortunate to have the benefit of your wisdom and experience. I look forward to welcoming you to the 2009 meeting on September 13-15.

Please accept my heartfelt congratulations and my gratitude for all you do.

Best regards,

A handwritten signature in cursive that reads "David".

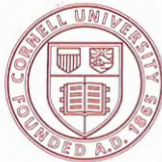
David J. Skorton

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Enclosure

Presidential Councillors 2008-09

Abrams, Robert H. BS ILR, 1953
Adelson, Ellen G. AB Arts&Sci, 1958
Affinito, Lilyan H. BS HotelAdmin, 1953
Alexander, John Edward AB Arts&Sci, 1974; MBA GradMgmt, 1976
Appel, Helen Harrison AB Arts&Sci, 1955
Appel, Robert J. AB Arts&Sci, 1953
Bartels, Henry E. BS OR&IE, 1948
Bartels, Nancy Horton AB Arts&Sci, 1948
Belkin, Steven B. BS OR&IE, 1969
Berger, Samuel R. AB Arts&Sci, 1967
Blakely, Robert T., III BME, 1964; MBA GradMgmt, 1965
Bowers, Ann S. AB Arts&Sci, 1959
Broadhead, James L. BME, 1958
Chiu, Michael W. N. BS HotelAdmin, 1966
Clark, J. Thomas BS CALS, 1963; MBA, 1964
Clark, James M. BS MechEngr, 1944
Clarke, Jack G. LLB Law, 1952
Cohen, Abby Joseph AB Arts&Sci, '73
Cowie, Robert A. BME MechEngr, 1956; MBA GradMgmt, 1957
Dale, Harvey P. AB Arts&Sci, 1958
Duffield, David A. BS ElecEngr, 1963; MBA GradMgmt, 1964
Dyson, John S. BS CALS, 1965
Estabrook, Anne Evans BS ILR, 1965; MBA GradMgmt, 1966
Falvey, Mary C. AB Arts&Sci, 1963
Feeney, Charles F. BS HotelAdmin, 1956
Friedman, Barbara B. AB Arts&Sci, 1959
Fuller, H. Laurance BCH ChemEngr, 1961
Halperin, Robert M. BME, 1949
Handlan, Raymond Larimer AB Arts&Sci, 1953
Harris, Alan B. AB Arts&Sci, 1953
Hart, Marjorie L. BS ChemEngr, 1951
Hart, Myra Maloney AB Arts&Sci, 1962
Jacobs, Irwin Mark BE ElecEngr, 1956
Jacobs, Joan Klein BS HumEc, 1954
Johnson, Imogene Powers AB Arts&Sci, 1952
Kaneb, Albert J. AB Arts&Sci, 1960
Kay, L. William, II BS ILR, 1951
Kennedy, Robert D. BME, 1955
Kiplinger, Austin H. AB Arts&Sci, 1939
Lee, Charles R. BS ChemEngr, 1962
Lindseth, Jon A. BME, 1957
Lynch, Susan E.
MacCorkle, Carol AB Arts&Sci, 1964
Mariani, John Felix AB Arts&Sci, 1954
Menschel, Ronay A. AB Arts&Sci, 1964
Miller, Robert W. BS HotelAdmin, 1955
Milstein, Howard P. AB Arts&Sci, 1973
Morgan, Rebecca Q. BS HumEc, 1960
Morgens, Edwin H. AB Arts&Sci, 1963
Mund, Charles John BS HotelAdmin, 1951
Neafsey, John P. BME, 1962; MBA GradMgmt, 1963

Park, Roy H., Jr. MBA GradMgmt, 1963
Parker, Jeffrey P. BS OR&IE, 1965; ME OR&IE, 1966; MBA GradMgmt, 1970
Paul, Andrew M. AB Arts&Sci, 1978
Paul, Robert A. AB Arts&Sci, 1959
Penn, Arthur S. AB Arts&Sci, 1956
Robertson, William R. AB Arts&Sci, 1934
Sanders, William D. BS CALS, 1964
Schaenen, Nelson, Jr. AB Arts&Sci, 1950; MBA GradMgmt, 1951
Schwartz, Richard J. AB Arts&Sci, 1960
Seltzer, Samuel M. BS OR&IE, 1949
Staley, Robert W. BME 1958, MBA 1959
Stewart, Patricia Carry AB Arts&Sci, 1950
Tanner, Harold BS ILR, 1952
Tessler, Allan R. AB Arts&Sci, 1958; LLB Law, 1963
Thier, Samuel O.
Toll, Robert I. AB Arts&Sci, 1963
Tregurtha, Paul R. BME, 1958
Weill, Joan
Weill, Sanford I. AB Arts&Sci, 1955
Weiss, Roger J. AB Arts&Sci, 1961; JD Law, 1964
Weiss, Suzanne R.
Wolcott, Arthur S. AB Arts&Sci, 1949



Cornell University

David J. Skorton
President



November 2, 2009

Mr. Miguel A. Ferrer
UBS Financial Services, Inc. of Puerto Rico
250 Ave. Munoz Rivera, PH Floor
San Juan, PR 00918-1808

Dear Miguel:

We missed you at the September Presidential Councillors meeting, and I hope we can visit soon so that I can share with you what took place. Along with watching some interesting faculty and student presentations, we spent a good deal of time talking about the progress we are making with the university's strategic planning process, "Reimagining Cornell," in the context of our recent and current financial challenges.

We also recognized the new Presidential Councillors. Miguel, I am very pleased that you have agreed to be part of this esteemed and important group. Enclosed is a citation commemorating your appointment. I am deeply grateful for the wise counsel you and other Presidential Councillors have provided in the past and know I can rely on it in the years to come.

Best regards,

A handwritten signature in black ink that reads "David".

David J. Skorton

dm
Enclosure

